

DELTA STATE UNIVERSITY  
Unit Strategic Plan and Annual Report -- Academic Year 2007-08

\_\_\_\_\_Academic Unit    \_\_\_X\_\_\_ Administrative/Support Unit

**I. Unit Title: Office of Grants and Contracts**

**School/College or University Division:**

**Unit Administrator:** Kay Stricklin (through February 8, 2008), Luther Brown (interim, from February 8 to present)

**II. Educational Program Learning Outcome Assessment Plan (*Academics*)**

Learner Outcomes identified for the major.

A. Learning Outcome <i>What should a graduate in the _____ (fill in major here) _____ major know, value, or be able to do at graduation and beyond?</i>	B. Data Collection & Analysis <i>1. What assessment tools and/or methods will you use to determine achievement of the learning outcome? 2. Describe how the data from these tools and/or methods will be/have been collected. 3. Explain the procedure to analyze the data.</i>	C. Results of Evaluation <i>What were the findings of the analysis?</i>	D. Use of Evaluation Results <i>1. List any specific recommendations. 2. Describe changes in curriculum, courses, or procedures that are proposed or were made/ are being made as a result of the program learning outcome assessment process.</i>

### III. Goals

#### -- For the Current Year

A. **Goal # 1: To host a grant writing workshop of the highest caliber on the Delta State University campus.**

1. Institutional Goal which was supported by this goal:

SP Goal # \_\_ or QEP Goal # \_\_: [quote the goal(s) here]

Since grants can fund any aspect of the University, increasing grant success potentially affects all of the goals. This workshop was held January 14 – 16, 2008. Fifteen DSU faculty and staff attended the workshop through the support of funds provided by the Office of the President. Three additional faculty attended at their own expense. Fourteen participants came from the community. Evaluations by the participants rated the conference unanimously excellent.

2. Evaluation Procedure(s):

Measure the number of grants written and submitted after the conference by those that attended.

3. Actual Results of Evaluation:

Unknown due to departure of the Director, but grant receipts for the university have increased this year

4. Use of Evaluation Results:

Grants received are reported to IHL (Appendix 1)

B. **Goal # 2: To increase grant receipts**

1. Institutional Goal which was supported by this goal:

SP Goal # \_\_ or QEP Goal # \_\_: [quote the goal(s) here]

As above

2. Evaluation Procedure(s):

Record grant receipts

3. Actual Results of Evaluation:

Grant receipts increase almost \$1 million. See table below, which also give the target for next year.

4. Use of Evaluation Results:

**-- For Coming Year(s)**

A. Goal # 1: Continue to build grant receipts by hiring a Director of Grants and Contracts and re-establishing the program, possibly with further grant writing workshops. The minimum goal is reaching the target that was reported to IHL this Spring (See table).

1. Institutional Goal(s) supported by this goal:

SP Goal # \_\_ QEP Goal # \_\_: Again, all of the university's goals are affected by grants.

2. Evaluation Procedure(s):

3. Expected Results: (i.e. improvement percentages, increase/decrease in numbers, measurable data. )

4. Anticipated/Intended Uses of Evaluation Results:

Goal	Institutional Goal	FY07 Actual	FY08 Estimated	FY08 Actual**	FY09 Estimate
A. to increase number of proposals funded	SP 1	74	80	84	90
B. to increase dollars received		9,446,711	10,200,000	10,373,894	11,000,000

\*\*n.b. this value is slightly lower than that reported in Appendix 1, which reflects some late reporting receipts. The lower value is used here since it is the official value that was reported to IHL before the late receipts came in.

**IV. Data and information for department:**

Brief Description and/or Narrative of programmatic scope: since this office is in transition from Regional Development to the Office of the Provost, I (Luther Brown) have provided a longer than usual history of the Office of Grants and Contracts for the benefit of the next Director.

Prior to 2000, DSU had no Office of Grants and Contracts. The Office of Institutional Research was responsible for reporting sponsored program activities to IHL. Few grants were actually written or received except through the Center for Community and Economic Development, and grants were not part of the institutional culture of the university. Faculty were more or less left on their

own to ensure that budgets were appropriate and university commitments were reasonable, with any questions being directed to the VP for Academic Affairs or the President ( the was no Provost at the time). Faculty often failed to report grants and our representation to IHL consequently underestimated activity.

Bonnie Brown founded the Office of Grants and Contracts in 2000 and developed various policies regarding internal approval, negotiated indirect rates, etc. She also searched widely for grant opportunities and promoted these to interested faculty and the university community and took on the job of reporting grant activities to IHL. During Bonnie's tenure, her office had no independent budget, but was supported through the Office of the Provost. Her position was considered to be half time in Grants and half time as the Coordinator of international students.

When Bonnie left to found her own business, Kay Stricklin became the Director. The position was still half-time, with the remaining half in the Delta Center for Culture and Learning. The Grants Office budget was included in the Delta Center budget. Kay oversaw the increasing use of electronic submittal through Grants.gov and Fast-Track, and continued promoting grant opportunities to the campus. When Bonnie left DSU, the Grants office was moved initially to a shared office in the Delta Center and then to a former (windowless and small) storeroom in Ewing.

Kay worked with (then Provost) Dr. Thornell to move the office to the Union and establish a true Office for the programs again, in a suite occupied by herself and the SEC (Student Engagement Champions group). Unfortunately, the roof in that suite leaked badly. The SEC never could occupy their portion due to leakage, and Kay was eventually forced to move out of her office into the foyer of the suite. Kay asked that the position be officially full-time. With the beginning of the 2007-08 year, the office had its own budget, under the umbrella of Delta Regional Development. There was no significant change in salary, although there was some small funding for travel and operating expenses. In 2008, Kay hosted a professional and very successful grants workshop that drew DSU faculty and staff as well as some paying customers from the community. She conducted a grant writing workshop at the ROMEA Conference, September 26, 2007. She also collaborated on the planning and execution of a grant writing workshop for K-12 teachers which was sponsored by the Institutes of Higher Learning and held at Mississippi Valley State University on September 29, 2007.

Sponsored programs have increased from approximately \$3 million in the year the Office was founded to over \$10 million in year 07-08.

Comparative Data (enrollment, CHP, majors, graduation rates, etc):

Grants, Contracts, Partnerships, Other Accomplishments:

Economic Development initiatives and/or impact:

During this fiscal year, this office recorded the receipt of \$10,373,894.00 from sponsors. This money was used for diverse projects involving curriculum development, construction, emergency preparedness, training of nurses and teachers, salaries of faculty and staff, health and wellness programs, literacy projects, arts programs, and support for the Mississippi Blues Commission's Blues Heritage Trail. All of these efforts have obvious economic impact.

Diversity Compliance Initiatives and Progress:

Committees reporting to unit (Committee records archived in \_\_\_\_\_):

## V. Personnel:

Noteworthy activities and accomplishments:

Kay Stricklin

- Professional Development: Attended Grant development workshop conducted by the American Association of State Colleges and Universities in Washington, DC in September 2007.
- Met with program officers from National Endowment for the Humanities, National Endowment for the Arts, Institute for Museum and Library Services in the national office to foster relationship and understanding of the grant process for each of these agencies.
- Met with First Book National staff for grant development
- Continued the tradition of Grants Brown Bag Luncheons to promote dialogue and collaboration amongst faculty and staff and to encourage grant writing
- Coordinated the development of the Arts at Margaret Green grant collaboration between DSU, Delta Arts Alliance and Cleveland School District, adding the Mississippi Arts Commission to the partnership.
- Executing the activities for the Delta Photo Road Show, a grant received from the Institute for Museum and Library Sciences.
- Conducted Grant Writing Workshop at annual ROMEA Conference
- Serve as member of the Faculty Research Committee
- Chairman of Steering Committee for Mississippi Delta Children's Arts and Letters
- Submitted National Endowment for the Humanities and American Library Association grant "Created Equal"
- Personally worked on the development and submission of 6 grants from a variety of departments and colleges on campus. (Five have been funded, one is pending.)

New position(s) requested, with justification:

Recommended change of status

**VI. Degree Program Addition/Deletions and/or Major Curriculum Changes:**

Changes made in the past year:

Recommended changes for the coming year(s):

2007-08 Grants **Awarded**

<b>Month</b>	<b>Institutional Department</b>	<b>Sponsor of Grant</b>	<b>Contract Amount</b>	<b>Grant Amount</b>	<b>Indirect F&amp;A</b>	<b>Project Title</b>	<b>DSU Project Director</b>	<b>Description</b>
<b>July</b>	School of Nursing	HRSA		\$446,496		Advanced Nurse Traineeship	Carlson, Lizabeth	
	College of Arts and Sciences	Baxter		\$30,000		Speech and Hearing(year 1 of 2 years)	Brister, Gloria	
	Delta Center	Mississippi Humanities Council		\$1,620		Ali Neff Project	Brown, Luther	
	Special Projects	Kellogg Foundation		\$249,856		Mid South Delta Leaders (year 5 of 5)	Tabb, Myrtis	
	Center for Community and Economic Development	Heifer Project International	\$4,949			Farmers' Market Survey	Green, John	
	Delta Center	History Channel		\$10,000		Blues Education	Brown, Luther	
	College of Arts and Sciences	Mississippi Arts Commission		\$3,500		Arts at Margaret Green	Baird, Duncan	
	College of Arts and Sciences	Cleveland School District		\$5,000		Arts at Margaret Green	Baird, Duncan	
	College of Arts and Sciences	Delta Arts Alliance		\$7,500		Arts at Margaret Green	Baird, Duncan and Schultz, Marilyn	
	Library	Mississippi Arts Commission		\$1,000		Delta Children's Arts and Letters	Slagell, Jeff	
	Library	Clint and Ellen Ann Johnson Foundation		\$500		Delta Children's Arts and Letters	Slagell, Jeff	
	<b>Delta Center Culture &amp; Learning</b>	<b>Ms Dept of Transportation</b>		<b>\$624,278</b>		<b>Ms Blues Trail</b>	<b>Luther Brown</b>	

2007-08 Grants **Awarded**

Month	Institutional Department	Sponsor of Grant	Contract Amount	Grant Amount	Indirect F&A	Project Title	DSU Project Director	Description
	Center for Community and Economic Development	Tougaloo College	\$10,000			Tougaloo Health and Wellness/Delta Health Partners	Green, John	
	College of Arts and Sciences	NASA		\$16,000		Mississippi Space Grant Consortium	Steele, Marcus	
	<b>Social Science</b>	<b>Hearin Foundation</b>		<b>\$100,000</b>		<b>Hearin Fellows Community</b>	<b>Nylander, Albert</b>	
<b>August</b>	Center for Community and Economic Development	Corporation for National and Community Service		\$359,733		America Reads - Mississippi	Moore, Deborah	
	Archives	Mississippi Humanities Council		\$1,520		Cleveland Oral History	Weaver, Emily	
	Center for Community and Economic Development	Entergy		\$500		MS Walk	Moore, Deborah	
	Delta Center	Mississippi Humanities Council		\$2,000		Mississippi Delta Children's Arts and Letters	Stricklin, Kay	
	Delta Center	Walmart		\$500		Lighthouse Heritage After School Program	Heggen, John	
	College of Arts and Sciences	Rankin County	\$15,000			Hazard Mitigation	Brooks, Talbot	
	Library	National Library of Medicine		\$5,215		Equipment Procurement	Ashmore, Ann	
	College of Arts and Sciences	Carroll County		\$6,500		Hazard Mitigation	Brooks, Talbot	
	College of Arts and Sciences	US Geological Survey		\$165,528	\$23,567	Homeland Defense Center of Excellence	Brooks, Talbot	

2007-08 Grants **Awarded**

Month	Institutional Department	Sponsor of Grant	Contract Amount	Grant Amount	Indirect F&A	Project Title	DSU Project Director	Description
	Center for Community and Economic Development	Corporation for National and Community Service		\$276,000		Lower Ms. Delta Service Corp.	Moore, Deborah	
	College of Arts and Sciences	Intergraph, Inc.		\$754,000		Gis Software	Brooks, Talbot	
	<b>Center for Community &amp; Economic Development</b>	<b>Foundation for Mid-South</b>		<b>\$60,000</b>	<b>\$8,400</b>	<b>Aftermath of Disaster</b>	<b>Green, John</b>	
<b>Sept</b>	Center for Community and Economic Development	Delta Health Alliance	\$2,250			Focus Group Training	Green, John	
	Delta Center	First Book		\$3,600		Mississippi Delta Children's Arts and Letters	Stricklin, Kay	
September	College of Arts and Science	Robert M Hearin Foundation		\$272,250.00	\$0	An Interdisciplinary Geospatial Information Technology Center at Delta State University	Brooks, Talbot	
	College of Arts and Science	US Geological Survey, Southeast Region	\$168,523.00		\$13,482	Civil-Military Center of Excellence for Geospatial Technologies	Brooks, Talbot	
	College of Arts and Science	Department of Defense, Joint Task Force, National Capital Region	\$2,000.00			A Demonstration Atlas for the National Capital Region Using the US National Grid	Brooks, Talbot	
	Center for Community and Economic Development	HHS		\$242,800	\$25,000	MDLEY	Jones, Meg	

2007-08 Grants **Awarded**

<b>Month</b>	<b>Institutional Department</b>	<b>Sponsor of Grant</b>	<b>Contract Amount</b>	<b>Grant Amount</b>	<b>Indirect F&amp;A</b>	<b>Project Title</b>	<b>DSU Project Director</b>	<b>Description</b>
<b>Oct</b>	College of Arts and Sciences	Institute for Community Based Research	\$6,570			NW Regional Medical Center Emergency Room Survey	Green, John	
	College of Arts and Sciences	Joint Task Force, Washington, DC	\$2,000			National capital Region	Brooks, Talbot	
	<b>Mgt,Mkt&amp; Bs Adm</b>	<b>Small Business Administration</b>		<b>\$73,019</b>		<b>Small Bs Dev Center</b>	<b>Sledge, Christie</b>	
	Delta Center	First Book		\$5,000		Scholastic Make a Difference Day	Stricklin, Kay	
<b>Nov</b>	Delta Center	First Book		\$2,500		Reach Out and Read	Stricklin, Kay	
	College of Arts and Sciences	Yazoo-Mississippi Levee Board	\$40,000			GIS Construcation	Brooks, Talbot	
<b>Dec</b>	Delta Center	Feduccia Trust		\$1,714		First Book	Stricklin, Kay	
	Center for Community and Economic Development	Susan Komen Foundation		\$38,100		BEEP	Moore, Deborah	
	College of Arts and Sciences	Jackson State University/NSF		\$29,697		(LSAMP)	Campbell, Barry	
	Center for Community and Economic Development	Corporation for National and Community Service		\$433,553		AmeriCorp Vista	Moore, Deborah	

2007-08 Grants **Awarded**

Month	Institutional Department	Sponsor of Grant	Contract Amount	Grant Amount	Indirect F&A	Project Title	DSU Project Director	Description
	GIS	Yazoo-Mississippi Levee Board	\$40,000			GIS-1021	Brooks, Talbot	
	College of Arts and Sciences	Mississippi 4-H		\$400		Community Pride	Baghai-Riding, Nina	
	Special Projects	Mississippi Development Authority		\$15,000		Mississippi Delta Technology Council	Tabb, Myrtis	
<b>Jan</b>	Delta Center	First Book/Borders		\$2,500		Holiday Book Grant	Stricklin, Kay	
	College of Arts and Science	Rankin County	\$15,000.00		\$3,750	Use of GIS for Tactical Situations/School Shooter Scenario	Brooks, Talbot	
<b>Feb</b>	Delta Center	Mississippi Geography Consortium	\$30,000			3R's of the Mississippi Delta Geography Workshop	Brown, Luther	
	College of Arts and Science	Carrol County 911	\$6,500.00		\$1,625	911 Mapping	Brooks, Talbot	
<b>March</b>	College of Education	IHL		\$72,500		Summer Reading Institute	Barnes, Levenia	
	College of Education	IHL		\$72,500		Summer Math Institue	Horton, Leslie	
March	College of Arts and Science	Survey, Federal Geographic Data Committee	\$25,000.00		\$11,825	Building Curriculum for Geospatial Standards Implementation	Brooks, Talbot	
March	College of Arts and Science	Survey, Federal Geographic Data Committee	\$1,600.00		\$0	Implementation of the US Nat'l Grid for North Carolina	Brooks, Talbot	

2007-08 Grants **Awarded**

Month	Institutional Department	Sponsor of Grant	Contract Amount	Grant Amount	Indirect F&A	Project Title	DSU Project Director	Description
	Madison Center	Bureau of Prisons-Yazoo City Project		\$100,000		Yazoo City Project	Jennings, Garry	
April	Delta Center	First Book/Boarder's Books		\$1,245.80		First Book/Lighthouse	Heggen, John	
April	College of Arts and Science	US Geological Survey, Southeast Region	\$218,327.00		\$54,582	Civil-Military Center of Excellence for Geospatial Technologies	Brooks, Talbot	
	Center for Science and Environmental Education	Madison Station Elementary		\$15,110		Madison Station Elementary	McEwen, Malcolm	
	Center for Science and Environmental Education	St. Elizabeth School		\$3,716		St. Elizabeth School	McEwen, Malcolm	
May	College of Education	National Writing Project	\$89,875			Delta Area Writing Project	Sultan, Gerry	
	Special Projects	Robert M. Hearin Foundation		\$33,330		Development for Public Officials & Community Leaders (Year 3 of 3)	Tabb, Myrtis	
	Special Projects	Small Business Administration		\$52,065		Mississippi Delta Technology Council (Year 4 of 4)	Tabb, Myrtis	
	COE	HRSA		\$1,250,000.00		(Developing and Enhancing Leaders and Teachers for Achievement) Project	Griffin, Leslie	
	COE	National Writing Project	\$43,000			Delta Area Writing Project	Sultan, Gerry	

2007-08 Grants **Awarded**

Month	Institutional Department	Sponsor of Grant	Contract Amount	Grant Amount	Indirect F&A	Project Title	DSU Project Director	Description
	Graduate and Continuing Education	Delta Workforce Investment Area	\$95,552		\$4,778	08-DSU-01	Jackson, Tyrone	
	COE	Mississippi Humanities Council		\$966.65		Generations through Untold Stories: A Visual and Oral History Project Portraying	Waddell, Jenetta	
	Graduate and Continuing Education	Workforce Investment Act		\$894,853.84		WIA	Jackson, Tyrone	
	COE	Drefus		\$2,000.00		Children's Snack Habits	McMillan, Cam	
	COE	US Department of Education		\$402,964		Project PEAK	Alvarez, John	
	SON	HRSA		\$20,000		Team Sugar Free	Carlson, Libby	
	IHL	VP Academic Affairs	\$555			Delta Outreach Coordinator	Lotven, Ann	
	REDEFINE	We Shall Over Come Fund through the MS Department of Transportation		\$1,000		Freedom Summer Films	Moore, Deborah	
	Athletics		\$1,837,500			Statesman Boulevard and Trail	McLean, Jeremy	
	Delta Center	MDA and various	\$287,969			Governor's Grammy Celebration	Brown, Luther	
	Family and Consumer Sciences	Cotton, Inc.		\$10,000		Increasing Intrigue for Cotton Apparel	Haynes, Jan	











